

## LIFE SCIENCES WARS: ARBITRATION STRIKES BACK

## **16th CAM Annual Conference**

Milan, Italy **27 November 2025** 





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In a galaxy not so far away, where biotech empires rise and rebel startups fight for innovation, a new force awakens: arbitration.

As licensing wars escalate and IP disputes spread across the life sciences universe, the arbitrator emerges as a Jedi of justice, wielding clauses like lightsabers.

Between phantom clauses, clone claims, and data exclusivity battles, only one thing stands between chaos and order: the power of ADR

May the clause be with you.

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