



MILAN
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ARBITRATION

ARBITRATION IN THE MULTIVERSE OF MADNESS

Navigating the chaos of multi-party
and multi-contract proceedings

17th CAM Annual Conference

Milan, 19 November 2026
via Meravigli 9/b

REGISTER

PROGRAM

9:00 Registration

9:20 Opening remarks

Stefano Azzali
Director General, Milan Chamber of Arbitration

9:30 Introduction

Bernard Hanotiau
Partner, Hanotiau, Tossens, Goldman

9:45 **Panel 1 | Multi-party arbitration:
Opening portals to complex disputes**

Carine Dupeyron
Partner, Darrois Villey Maillot Brochier A.A.R.P.I

Dominique Brown Berset
Partner, Brown&Page SA

John Townsend
Senior Counsel, Hughes Hubbard & Reed LLP

Massimo Benedettelli
Partner, Arblit

10:50 Q&A with the audience

11:20 Coffee break



11:50**Panel 2 | Multi-contract arbitration:
Aligning interconnected disputes**

Crina Baltag

Arbitrator, Associate Professor, Queen Mary University of London

Leonardo Ohlrogge

Senior Associate, MLL Legal Ltd

Fatima Balfaqeeh

*Partner, Balfaqeeh Law***12:50**

Q&A with the audience

13:20

Lunch break

14:30**Panel 3 | *Res judicata* and enforcement:
Protecting the realm of final awards**

Silja Schaffstein

Partner, LKK Arbitration Ltd

Patricia Shaughnessy

*Associate Professor, Stockholm University***15:30**

Q&A with the audience

16:00

Closing remarks

19:00***Social event: cocktail reception*****@ MAIO**c/o Rinascente, Piazza Duomo - Food Hall, 7th Floor***The registration fee to the conference includes the social event*www.camera-arbitrale.com

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Milan, Via Meravigli 9/B

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ARBITRATION IN THE MULTIVERSE OF MADNESS



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This seminar delves into the main legal challenges surrounding complex international arbitrations, focusing on three core areas:

- **Multiparty arbitrations & scope of the arbitration clause**

An in-depth analysis of the "extension" of arbitration agreements to non-signatories (including individuals, corporations, and States). The session explores traditional civil and common law theories - such as agency, third-party beneficiaries, alter ego, and corporate veil piercing - with a focus on the concept of *consent by conduct* (often discussed under the "group of companies" doctrine). Comparative perspectives from major jurisdictions (France, Switzerland, the US, the UK, and Italy) will be examined.

- **Multi-contract arbitrations**

An exploration of the procedural and jurisdictional issues arising when initiating a single arbitration for disputes stemming from multiple interrelated contracts. Key scenarios include connected agreements with compatible, conflicting, or missing arbitration clauses, as well as cases involving overlapping or different parties. The discussion covers both common law and civil law frameworks, including specific insights into relevant case law.

- **Enforcement & res judicata**

A look at the final stages and post-award challenges in complex arbitration:

- **Enforcement:** overcoming objections in multiparty/multi-contract awards, particularly when enforcing against non-signatories or addressing rejected consolidation requests.
- **Res judicata:** navigating the complex application of *res judicata* principles within international arbitration.

"I choose you in every jurisdiction"

CAM Annual Conference

Practical information



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Date & venue

19 November 2026 – Via Meravigli 9/b (1st fl.), Milan

Schedule: Conference 09:00–16:00 | Social event 19:00–23:00

Working language

The conference will be conducted in English without translation.

Registration fees

Online registration at www.camera-arbitrale.com

STANDARD FEE € 550 (VAT incl.*)

REDUCED FEE € 490 (VAT incl.*) only for:

- Participants under 35 years old
- Firms that register the third paying participant (valid from the 3rd onwards)

*VAT RULES:

1. EU companies:

- Registered with VIES → NO 22% VAT
- Not registered with VIES → 22% VAT applies

2. Non-EU companies:

- No 22% VAT (with valid VAT number or proof of commercial activity to be sent to eventiadr@mi.camcom.it)

Payment methods

By credit card online at www.camera-arbitrale.com (NO American Express)

or by bank transfer to: CAMERA ARBITRALE DI MILANO s.r.l. Società Benefit

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Regular invoice will be issued by the Milan Chamber of Arbitration via email.

The payment shall be made within 3 days from the registration date.

Credits - for Italian professionals only

The Milan Bar Association has accredited the event with 6 CFP.

Cancellation

50% of the registration fee will be refunded if notice of cancellation is received by email (mail to: eventiadr@mi.camcom.it) before 5 November 2026. Cancellations after this date are not refundable. In case of refund the bank transfer costs will be borne by the participant. The Milan Chamber of Arbitration reserves the right to cancel the event or to make alterations to its content, timing and program. In case of cancellation of the event, participants will be offered a full refund.

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